DO LESS



Accomplish More

Tired of being asked to do more with less?



Would you like to be <u>more productive</u> without Working Harder, Hiring Smarter People, or retooling your Business Processes?

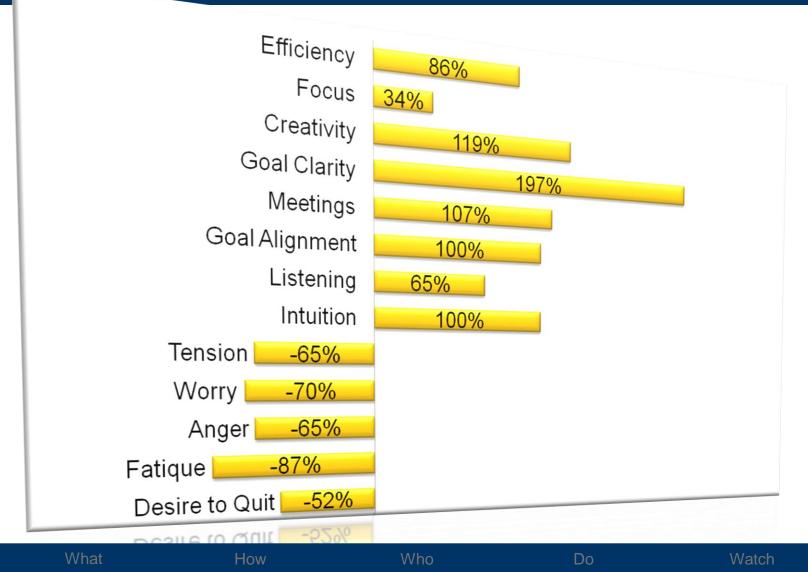


What if I showed you a simple way to do less and accomplish more!

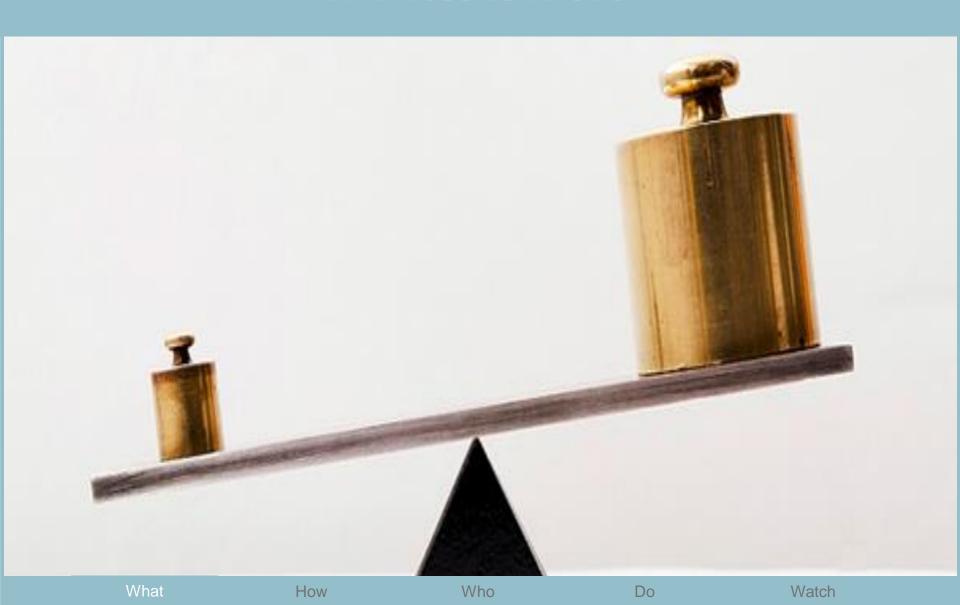


Benefits realized at Royal Dutch Shell Corporation:

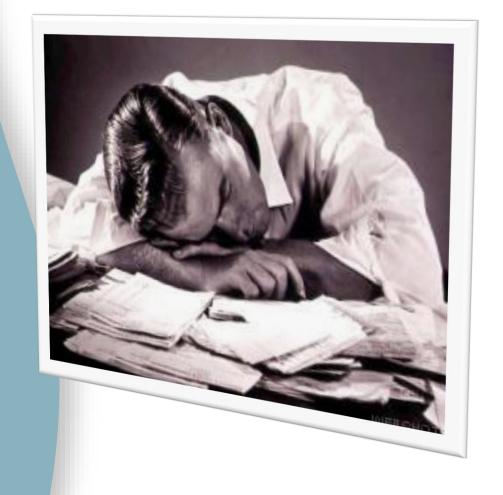
Would you like to see these amazing results in your company?



When more is less and less is more!



100 Years of Productivity Research Shows:
Working harder for extended periods produces less, not more!





Vhat

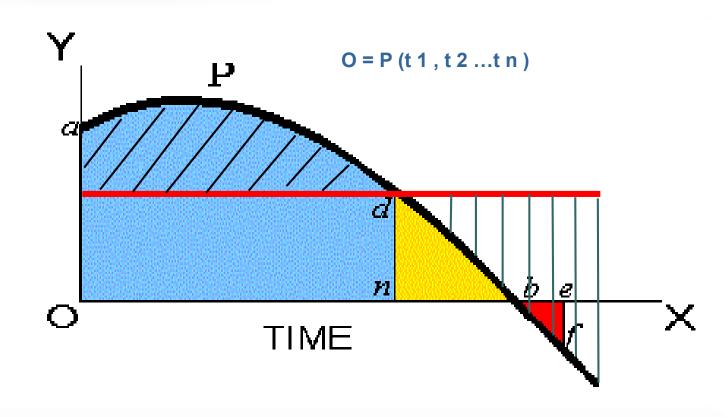
How

Who

Do

Watch

Productivity increases at the start of working overtime, but then decreases sharply.



The governments 'Fatigue Factor' research shows:

Working 60 Hours per week for 8 weeks yields the same as working 40 hours per week for 8 weeks.









What

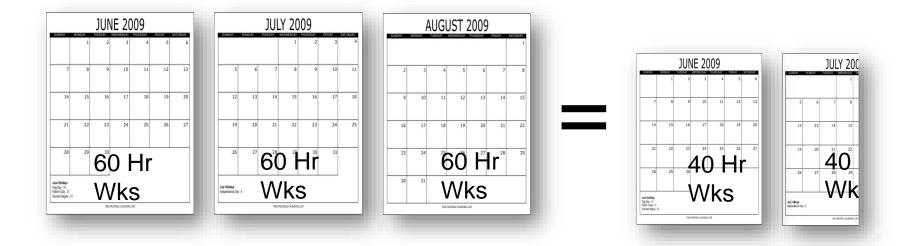
How

Who

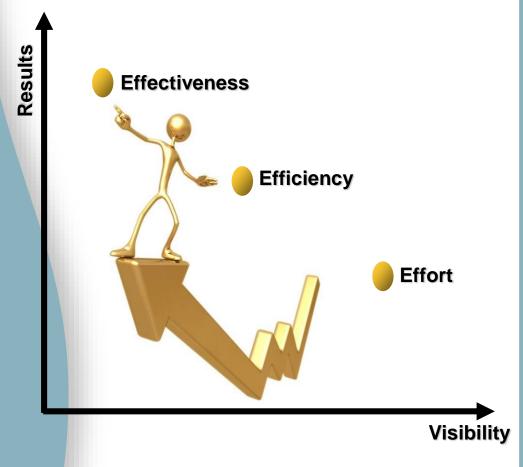
Do

Watch

The governments 'Fatigue Factor' research shows: Working 60 hours per week for 12 weeks yields an average productivity of 19.5 hours per week.



Effort is easy to see.
Efficient is better.
Effective is best!



1

What

How

Who

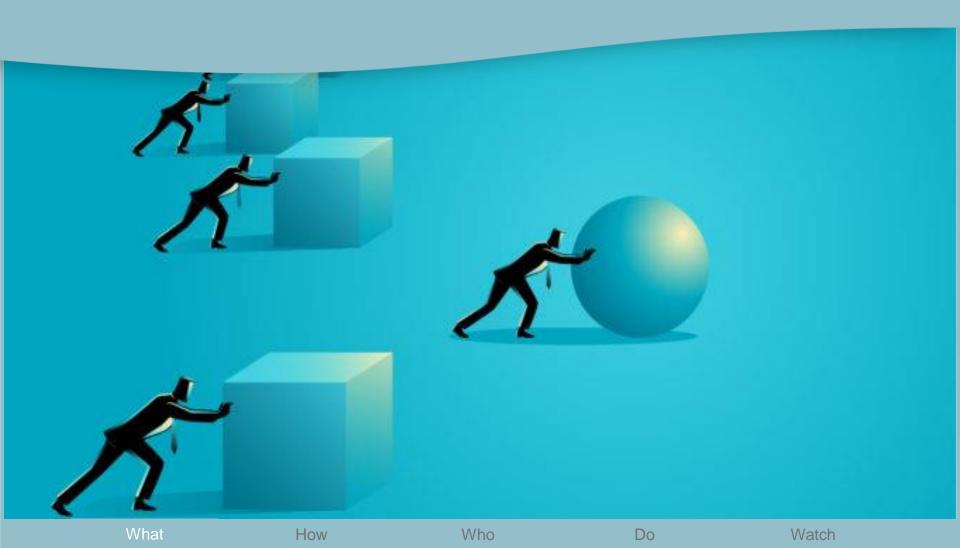
Do

Watch

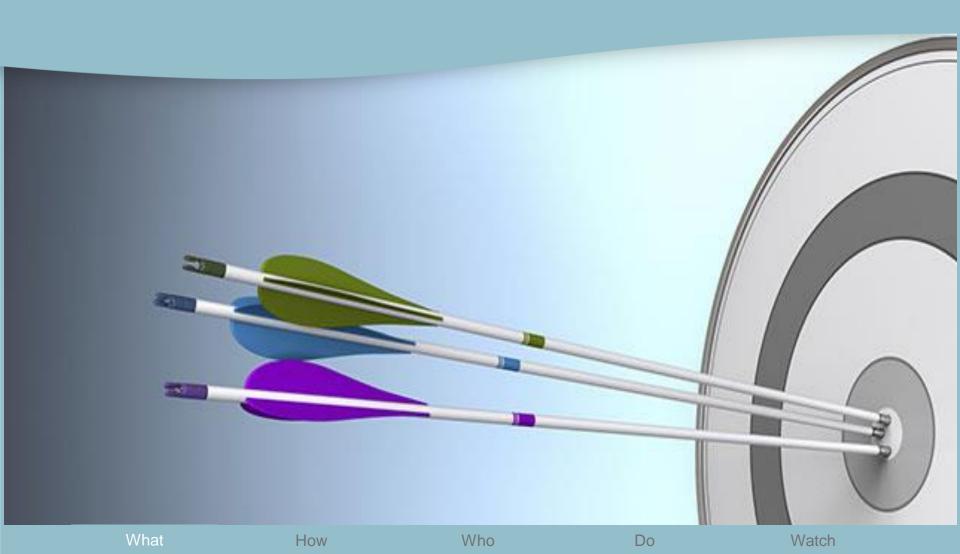
Effort is easily seen; therefore, it is often what is recognized and rewarded.



Efficiency is harder to recognize but accomplishes more than effort.



Effectiveness is the least recognized but is the most productive.



Efficiency is doing things right. Effective is doing the right thing!



"Nothing is less productive than to make more efficient what should NOT be done at all."

Peter Drucker



The Lesson of Working Hard



It's easy to reward the wrong behavior.

(effort is the most visible, but produces the least results)

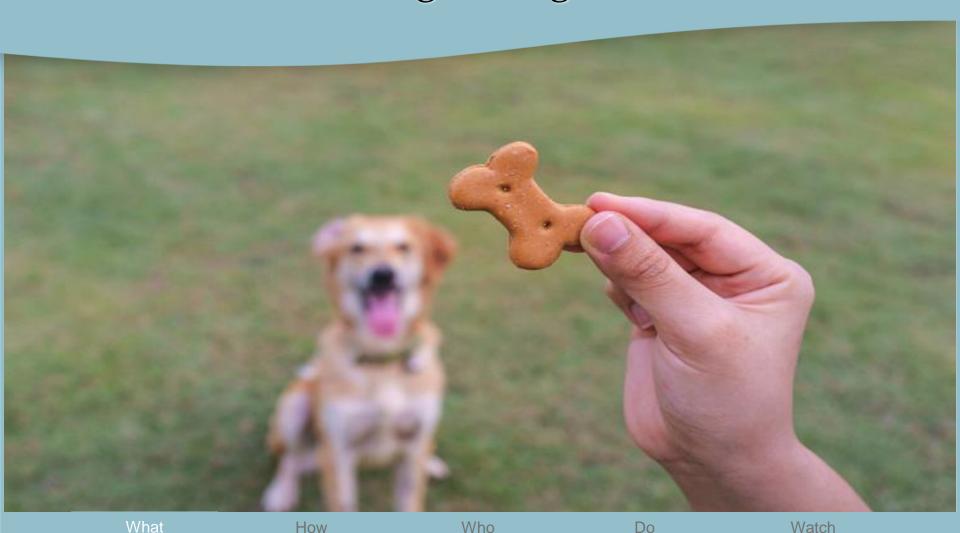
Stop rewarding negative behaviors!



Employees can cause negative work which is a killer to productivity.



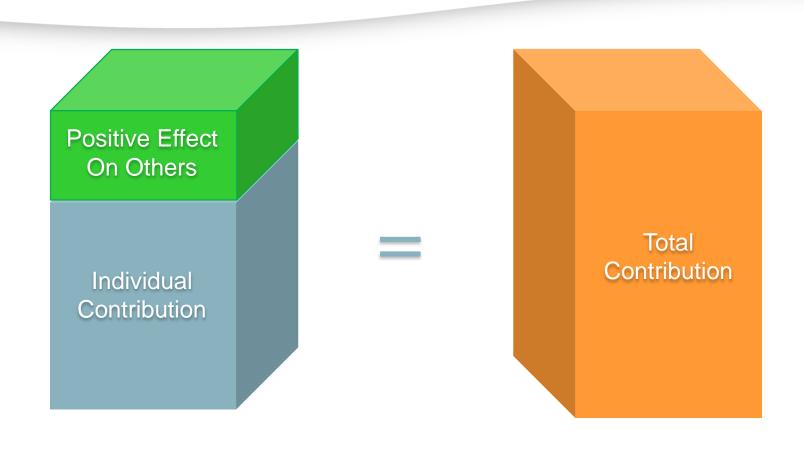
People behave according to how they are rewarded. Start rewarding the right behaviors!



An Employee's <u>Individual Contribution</u> plus or minus <u>their impact on others</u> is their <u>Total Contribution</u>.



A positive effect on other employee's productivity yields a higher Total Contribution.



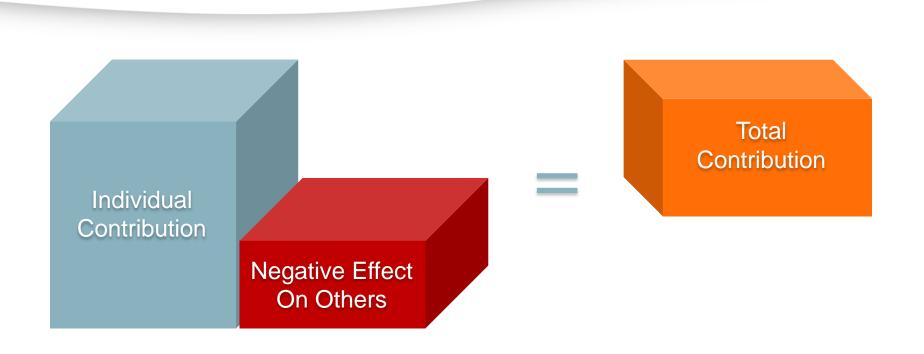
Who

Do

Watch

How

A negative effect on other employee's productivity yields a lower Total Contribution.

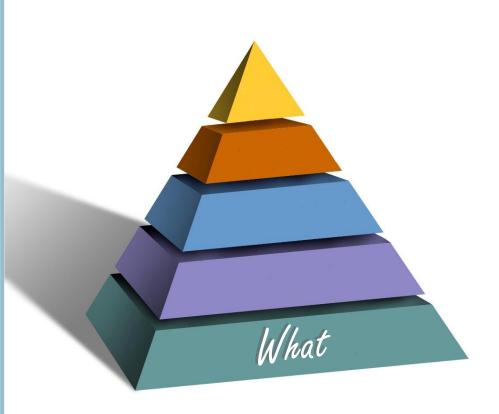


The Lesson of Rewards



Know what you are doing so you don't reward the wrong thing!

Effectiveness Step 1: Clearly identify 'what' you want to achieve



• Objective / Purpose:
Determine what you
want to achieve

The Right Purpose Inspires:

Cargill

To improve the standard of living around the world

Walmart

 To give ordinary folk the chance to buy the same things as rich people

HP

 To make technical contributions for the advancement of humanity

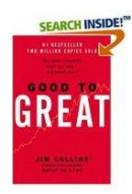
Walt Disney

To make people happy

Lost Arrow Corporation

 To be a role model and tool for social change

Do



What How Who

Your most productive employees have high Emotional Intelligence (EQ).





EQ (not IQ)
is proving to be
the best correlator and key
for success!

Unlike IQ, EQ can be developed.

Studies show Harvard graduates from the 1940's with the highest test scores were no more successful than their lower scoring peers!



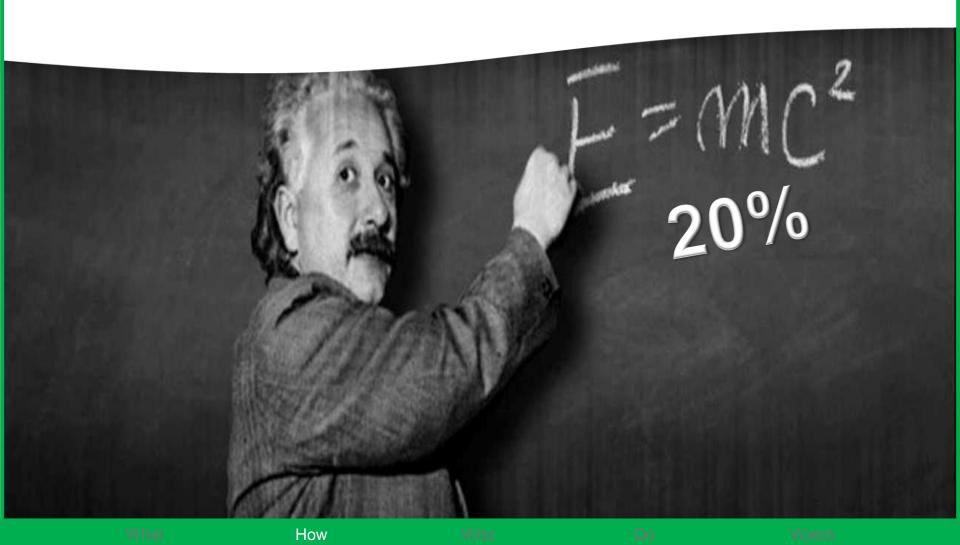
Research showed only 1 in 4 Valedictorians and Salutatorians were more successful than their peers 10 years after graduation!



EQ is the common trait among your higher performing employees.



High IQ people outperform average IQ people 20% of the time!



Average IQ people outperform high IQ people 70% of the time!



High Emotional Intelligence is the common trait of these 90% of high performing individuals!





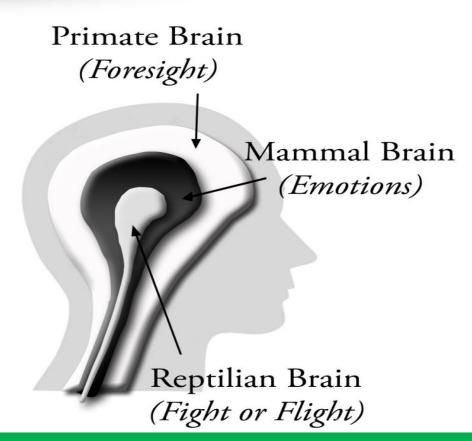
Your emotional brain switches energy

to your <u>'fight or flight'</u> brain

OR

to your <u>cognitive thinking</u> <u>brain</u>.

Your emotional brain controls your cognitive and reptilian brains.



Our emotional brain switches energy to either our reptilian brain or our primate brain.

Sensory Information



the Reptilian Brain



(fight or flight)

the Primate Brain

or

(problem solving creativity & intuition)

Vhat How Who Do Wato

Our emotional brain activates our Autonomic Nervous System for ACTION or THINKING.

Sensory Information

Emotional Brain



or

the Reptilian Brain



Sympathetic Nervous System the Primate Brain



Parasympathetic Nervous System

Your feelings are the key to controlling the switch!

the HEART Signals the Emotional Brain to Activate the Reptilian Brain Primate Brain or (problem solving (fight or flight) creativity & intuition)

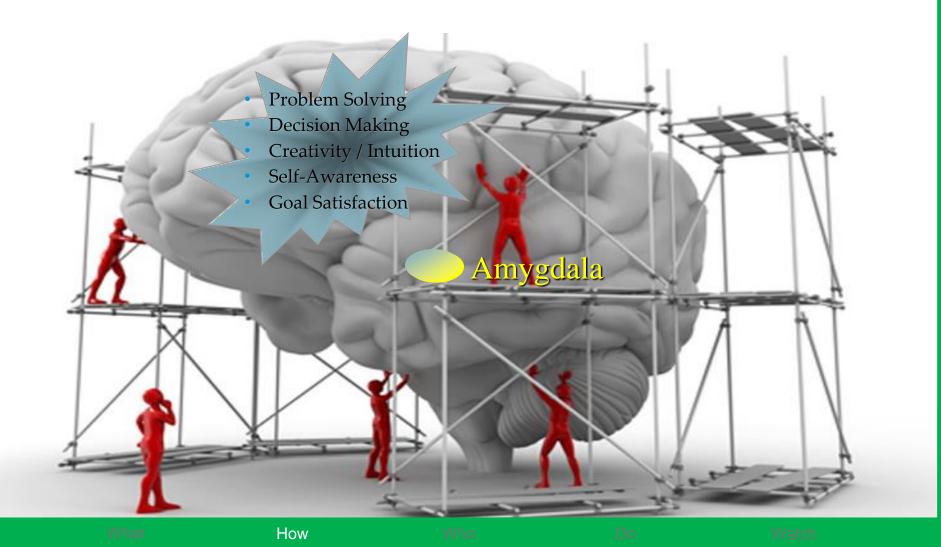
How

the

Positive emotions stimulate the cognitive brain increasing problem solving, decision making, creativity and intuition.



Electrical stimulation of the front of the amygdala activates your brain's foresight areas.



Positive feelings also activate your brain's foresight areas.



Positive Feelings Cause

Emotional Brain



to Activate

the Primate Brain



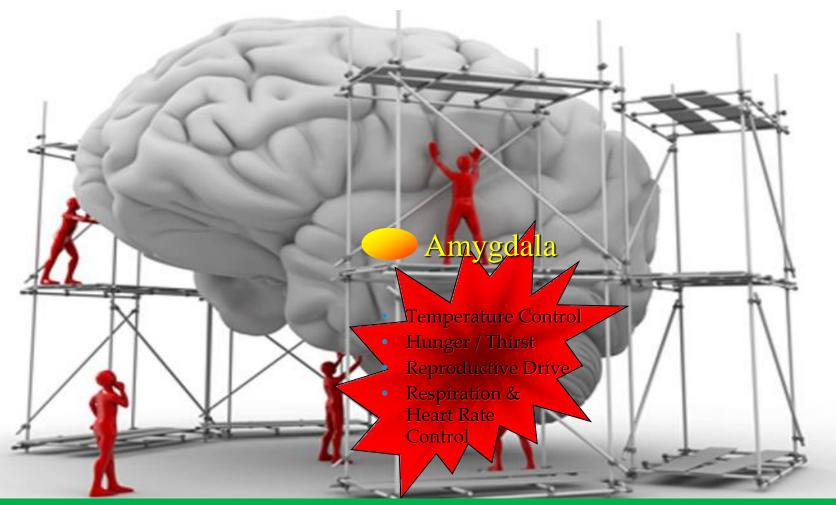
(problem solving creativity & intuition)

Negative emotions stimulate the reptilian brain: your 'fight or flight' brain.

(consumes 65% to 70% of our daily brain energy)



Electrical stimulation of the rear of the amygdala activates your brain's fight or flight areas.



Negative feelings activate your brain's fight or flight areas.



Emotional Brain



to Activate

the Reptilian Brain

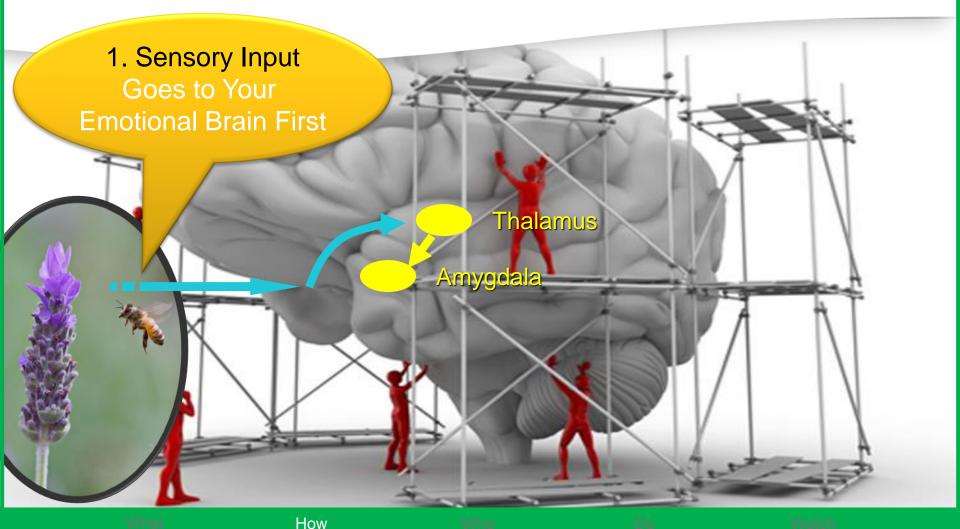


(fight or flight)

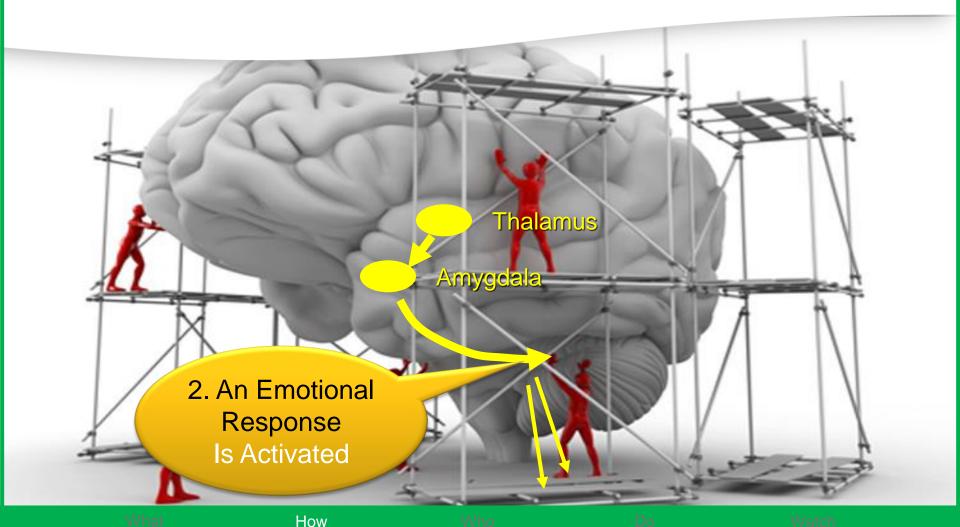
How to easily shift brain energy to the cognitive areas of the brain.



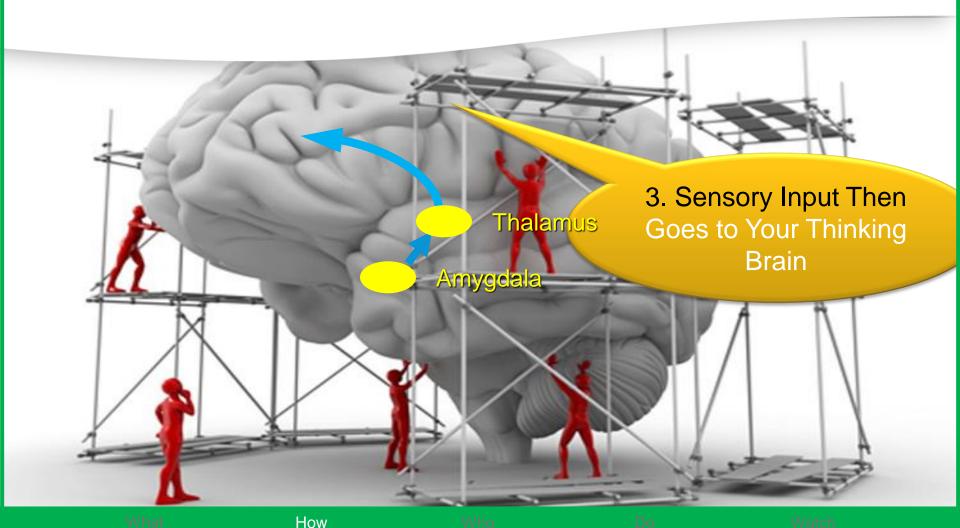
Your brain short-circuits your ability to think about your emotions as they happen! So how do you develop EQ?



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Retraining your emotional brain (limbic system) requires developing new habits, not cognitive memorization or concepts!



The Lesson of How Your Brain Works



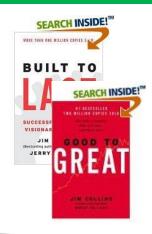
Increasing productivity is simple:
Keep your employees in their cognitive brain.



Effectiveness Step 2: Determine 'How' to accomplish your 'What'



- *Strategy:* Determine *how* to accomplish your Objective / Purpose
 - Objective / Purpose:
 Determine what you
 want to achieve



Strategy Is <u>How</u> You Accomplish Your Purpose.

Company	Purpose	Strategy
Mary Kay:	To give unlimited opportunity to women	Create a cosmetics based company in which women can excel
Walt Disney:	To make people happy	Through the media of entertainment provide products (movies, TV, theme parks, etc.) that enrich & promote family values
Red Skelton:	To make people happy	Make people laugh by becoming a comedian.

How

High EQ employees accomplish more

because they
build healthier and
more productive
working
relationships!



Hire and train employees to be leaders and followers, not rulers and slaves.



SLAVES



Leaders inspire others to achieve greatness, followers gladly follow leaders.

LEADERS

Caring, Encouragement, Kindness Compassion, Inspirational

FOLLOWERS

Belonging, Caring, Supporting Sharing, Freedom

Which activates the THINKING BRAIN.

Increased Foresight / Cognitive Brain Activity

LEADERS

Caring, Encouragement, Kindness Compassion, Inspirational



FOLLOWERS

Belonging, Caring, Supporting Sharing, Freedom



Rulers create fear and anger, slaves fear and lack hope for their future.

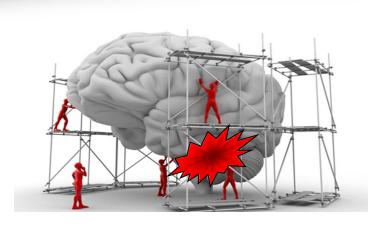
RULERS

Greed, Control, Fear, Exploitation, Dominance

SLAVES

Dread, Apprehension, Sorrow, Fear Hatred, Victims, Anger, Need to Escape & Overthrow

Which activates the "FIGHT or FLIGHT" brain.



RULERS

Greed, Control, Fear, Exploitation, Dominance

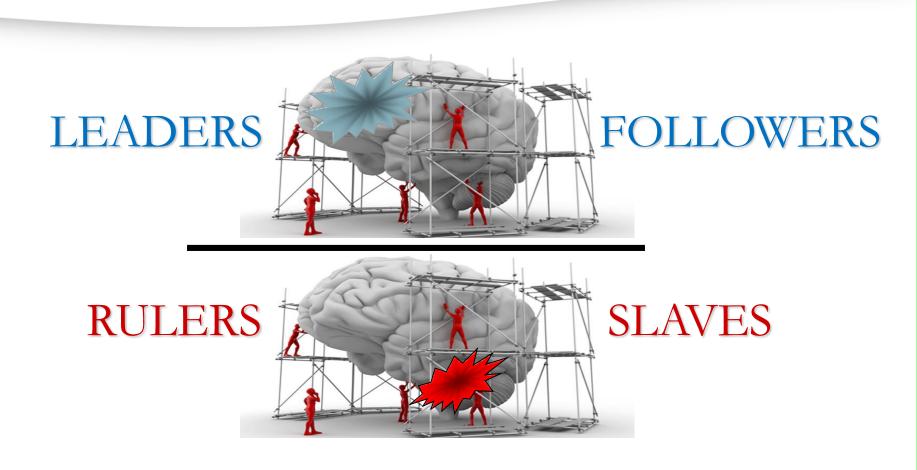
Negative Feelings

SLAVES

Dread, Apprehension, Sorrow, Fear Hatred, Victims, Anger, Need to Escape & Overthrow

Increased Flight or Fight Brain Activity

Leaders & Follows activate the thinking brain, Rulers & Slaves activate the reptilian brain.



Change what produces the most effect—your employee's attitude.





What

How

Who

Do

Watch

Because a single <u>attitude</u> can change multiple <u>behaviors</u> that create numerous <u>consequences</u>.







Behaviors



Consequences

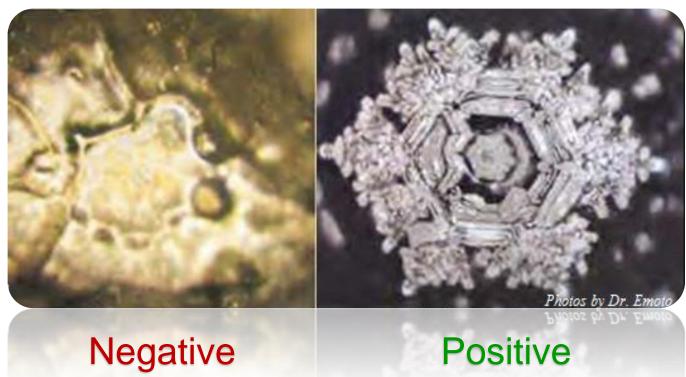
Studies show a reduction in crime when less than 1% of a city's population participated in peaceful meditation.



University of Michigan found doing regular volunteer work dramatically increased life expectancy.



Crystallized water molecules reflect positive or negative words (or pictures) when taped to water container.



Polluted and toxic
Water from Fujiwara Dam

Same water sample after positive words

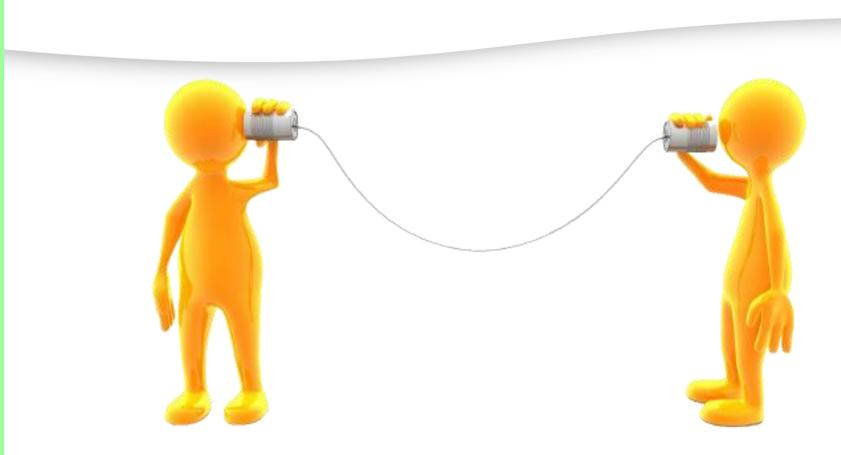
School children's daily positive or negative statements to fermenting rice.



Creating new behaviors does shape new attitudes!



The best attitude: empathy because it drives effective listening and communication!



Awareness of self and of others (empathy) is a critical foundation of EQ.

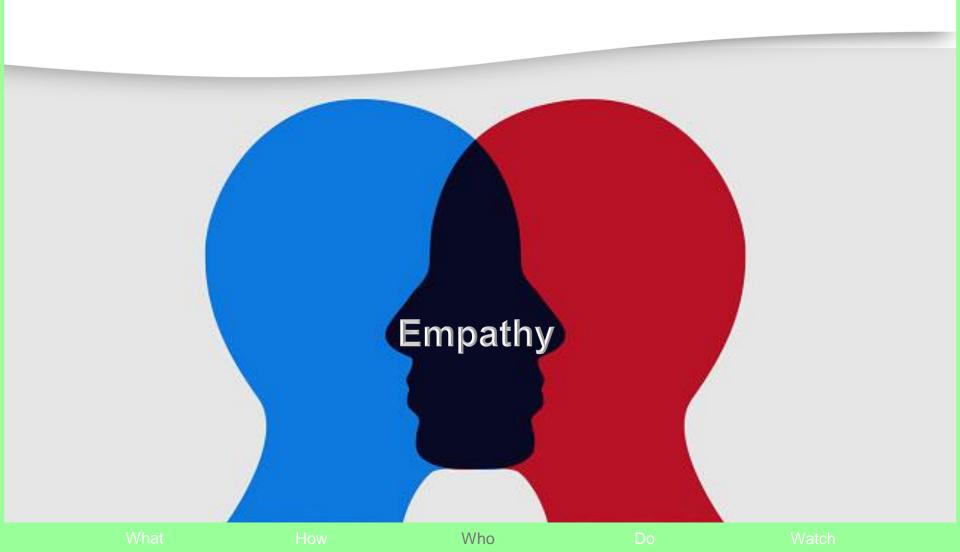


EQ's Self-Awareness & Self-Management Aspects: Limits damage from out-of-control emotions!



ANGER	FEAR	SADNESS
Fury	Terror	Suicide
Rage	Panic	Gloom
Anger	Horror	Grief
Annoyance	Fear	Misery
Irritation	Alarm	Sorrow
	Trepidation	Sadness
	Apprehension	Melancholy

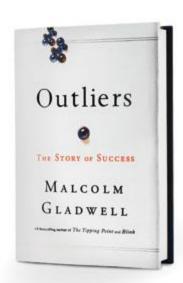
EQ's Social Awareness & Management Aspects Allows: Understanding other people's perspectives to create win-win scenarios.



Most all of the other job skills needed to excel can be learned!

(10,000 hours of practice to become an expert)





The Lesson of Empathy



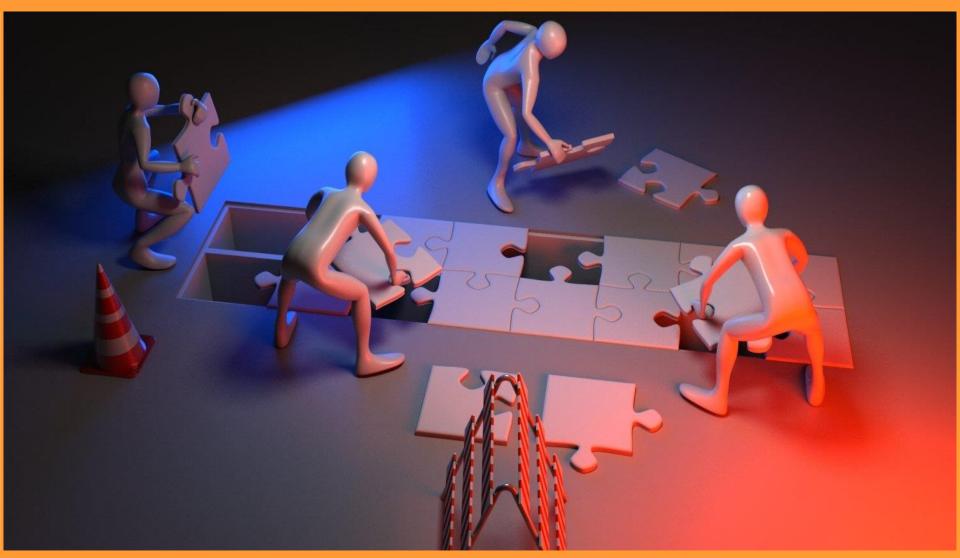
Understanding the views and needs of others allows you to more easily sell your views and ideas.

Effectiveness Step 3: *Identify 'Who' and Get Buy-in for the Plan*



- Leadership: Assemble & rally the right people
 - *Strategy:* Determine *how* to accomplish your Objective / Purpose
 - Objective / Purpose:
 Determine what you
 want to achieve

Organizational Intelligence (OQ) builds your foundation—your human processes!





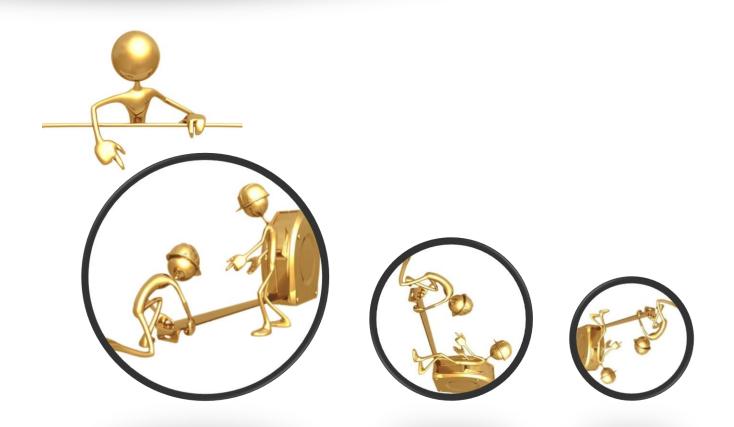
Our human processes are the key to increasing productivity!

Watch

Human processes are the foundation that supports our business processes.



Bad human processes can turn well defined business process implementations upside down.



Practice makes perfect permanent. Don't practice the wrong behaviors!

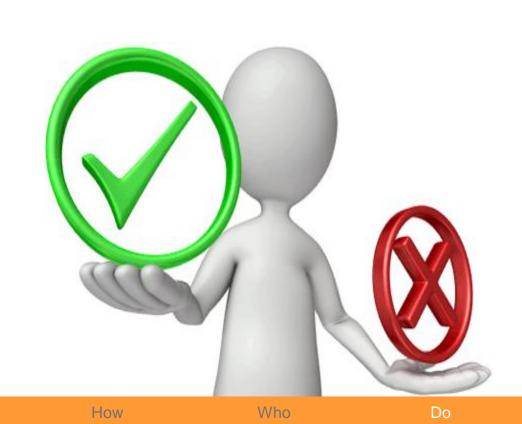




Eliminate bad behaviors and create good behaviors!

Do Watch

Identify your organization's "bad" behaviors and its "desired" behaviors!



Watch

What

Practicing the 'wrong' behavior doesn't get you better, only the 'right' practice makes you better!





Educate and set expectations with your staff on EQ, human process, and how they are key to optimizing productivity.



Build rewards into your infrastructure that map to your desired behaviors!





Salary & Bonus

The Lesson of Practice



Practicing the wrong behavior doesn't get you better!

Effectiveness Step 4: 'Do' Activities that Map To Your Strategy



• *Management:* Implement activities that map to your strategy

- Leadership: Assemble & rally the right people
 - *Strategy:* Determine *how* to accomplish your Objective / Purpose
 - Objective / Purpose:
 Determine what you
 want to achieve

The secret to successful behavioral change is creating a 'watching' mechanism.



Different organizations need different behaviors and attitudes.



Designing and inventing organizations are often characterized by independence, learning, & enjoyment.



Producing & manufacturing organizations often reflect stability and discipline.



Delivery and product supply organizations show order, safety, and stability.



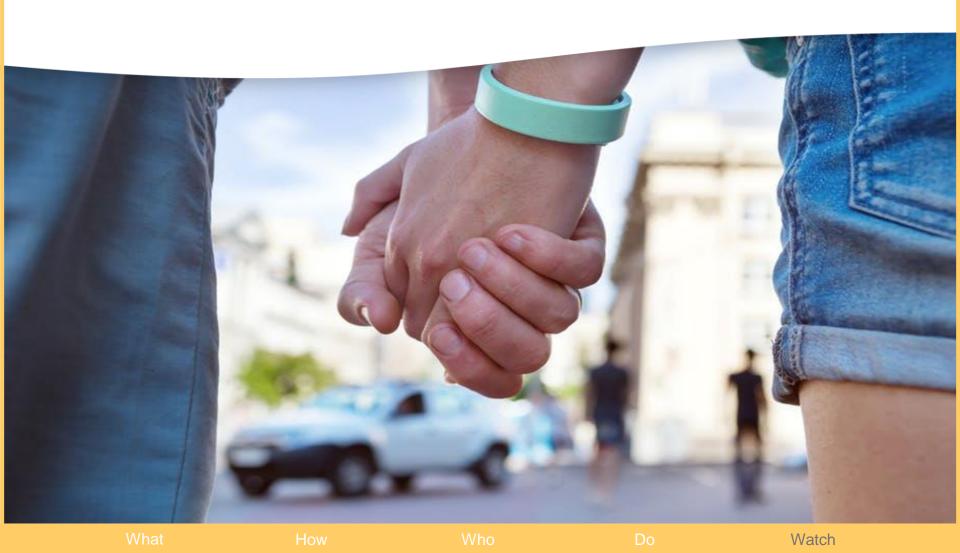
Customer service organizations stress flexibility, purpose and caring.



Organizational intelligence creates behavioral awareness & management.



EQ is about how to create successful relationships.



Organizational intelligence is about changing the attitudes and behaviors of an organization!



Attitudes and behaviors create culture.



"Culture eats strategy for breakfast, operational excellence for lunch and everything else for dinner."

Peter Drucker



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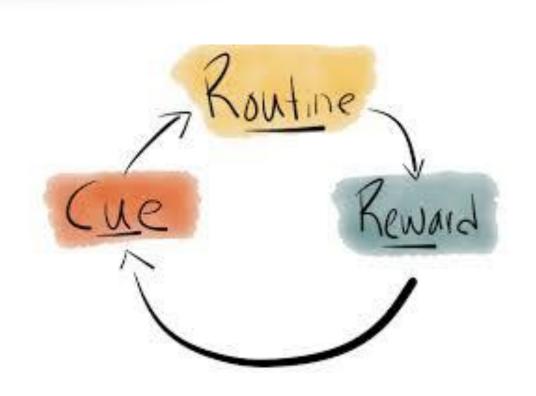
A 'watching' mechanism is the missing piece to successfully change behaviors!



86% of new year's resolutions are broken before the end of January.



Habits take 21 days of repeated behavior to become permanent!





What

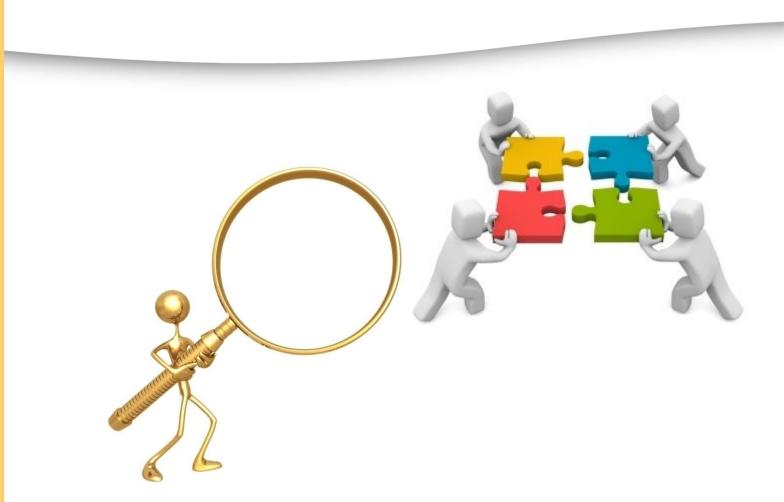
How

Who

Do

Watch

A 'watching' mechanism is the constant reminder needed to successfully repeat a behavior for 21 days.



The *right* practice comes from *watching* & *feedback* so bad actions can be corrected.



The Lesson of Habits



Observation and feedback (watching)
Is key to creating new behaviors.

Effectiveness Step 5: *Monitor & Reward on a Continuous Basis*



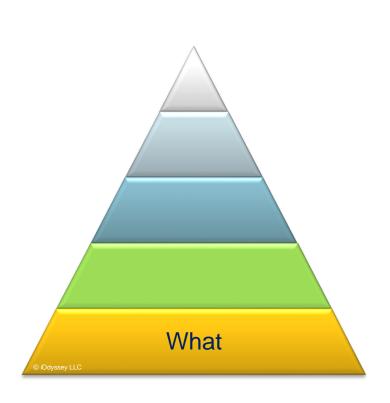
• Culture: Monitor, reward & improve on a continuous basis

• *Management:* Implement activities that map to your strategy

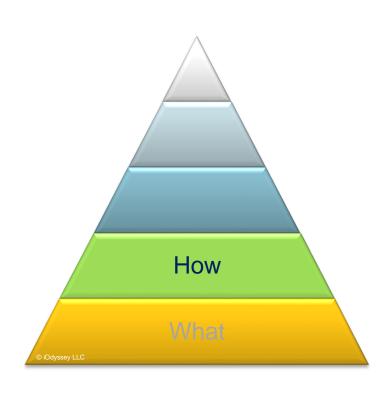
- Leadership: Assemble & rally the right people
 - *Strategy:* Determine *how* to accomplish your Objective / Purpose
 - Objective / Purpose:
 Determine what you
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What How Do Watch

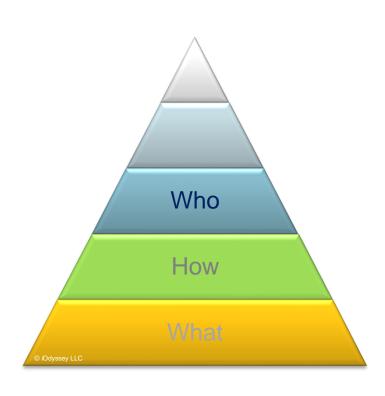
What: (we want to achieve) Create behaviors that will promote an 'efficient & effective' oriented company.



How: (are we going to achieve our goal) Keep employees in their cognitive brain.



Who: (will accomplish our plan) Develop Leaders and Followers, Not Rulers and Slaves.



Do: (what maps to our strategy) Identify and reward 'desired' behaviors. Identify and quit rewarding 'bad' behaviors.



Watch: (to see what's working) Build feedback mechanisms into your daily infrastructure.



